

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36

## Adult Social Care & Health (ASCH)

ROW REF	Project	Description of Project	Total Cost of Scheme £000s	Prior Years Spend on Live Projects £000s	2026-27	2027-28	2028-29	2029-30
					Year 1	Year 2	Year 3	Year 4
					£000s	£000s	£000s	£000s
1	Home Support Fund & Equipment [1] [2]	Provision of equipment and/or alterations to individuals' homes	2,500		250	250	250	250
2	<b>Total Rolling Programmes [3]</b>		<b>2,500</b>		<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>
<b>Kent Strategy for Services for Learning Disability (LD):</b>								
3	Learning Disability Good Day Programme	To provide dedicated space, accessible equipment and facilities for people with a learning disability within inclusive community settings across the county	4,695	4,242	453	0	0	0
4	CareCubed	Purchase of software licenses	88	62	26	0	0	0
5	<b>Total Individual Projects</b>		<b>4,783</b>	<b>4,304</b>	<b>479</b>	<b>0</b>	<b>0</b>	<b>0</b>
6	<b>Total - Adult Social Care &amp; Health</b>		<b>7,283</b>	<b>4,304</b>	<b>729</b>	<b>250</b>	<b>250</b>	<b>250</b>

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2026-27 to 2035-36

[3] Rolling programmes have been included for 10 year capital programme

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36**

**Adult Social Care & Health (ASCH)**

ROW REF	Project	Description of Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
1	Home Support Fund & Equipment [1] [2]	Provision of equipment and/or alterations to individuals' homes	250	250	250	250	250	250
2	<b>Total Rolling Programmes [3]</b>		<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>
<b>Kent Strategy for Services for Learning Disability (LD):</b>								
3	Learning Disability Good Day Programme	To provide dedicated space, accessible equipment and facilities for people with a learning disability within inclusive community settings across the county	0	0	0	0	0	0
4	CareCubed	Purchase of software licenses	0	0	0	0	0	0
5	<b>Total Individual Projects</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
6	<b>Total - Adult Social Care &amp; Health</b>		<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>250</b>

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the

[2] Estimated allocations have been included for 2026-27 to 2035-36

[3] Rolling programmes have been included for 10 year capital programme

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36

**Children, Young People & Education (CYPE)**

ROW REF	Project	Description of Project	Total Cost of Scheme	Prior Years Spend on Live Projects	2026-27	2027-28	2028-29	2029-30
			£000s	£000s	£000s	£000s	£000s	£000s
1	Schools Capital Expenditure funded from Devolved Formula Capital Grants for Individual Schools	Estimate of schools expenditure on enhancement projects	45,000		4,500	4,500	4,500	4,500
2	Schools Capital Expenditure funded from Rev	Estimate of schools expenditure on capital projects	50,000		5,000	5,000	5,000	5,000
<b>3</b>	<b>Total Rolling Programmes [3]</b>		<b>95,000</b>		<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>
<b>Other Projects</b>								
4	Childcare Expansion	Grant funding for the provision of new places to support the expansion of 30 hours entitlement places for children aged 9 months - 3 year olds and wraparound provision for primary school aged children.	1,785	525	1,260	0	0	0
5	In-House Residential Provision	Investment into creating in-house provisions for children and young people who are in high costing placements and/or unregulated or unregistered provision.	6,605	2,225	4,380	0	0	0
<b>6</b>	<b>Total Individual Projects</b>		<b>8,390</b>	<b>2,750</b>	<b>5,640</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>7</b>	<b>Total - Children, Young People &amp; Education</b>		<b>103,390</b>	<b>2,750</b>	<b>15,140</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2026-27 to 2035-36

[3] Rolling programmes have been included for 10 year capital programme

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36**

**Children, Young People & Education (CYPE)**

ROW REF	Project	Description of Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
1	Schools Capital Expenditure funded from Devolved Formula Capital Grants for Individual Schools	Estimate of schools expenditure on enhancement projects	4,500	4,500	4,500	4,500	4,500	4,500
2	Schools Capital Expenditure funded from Rev	Estimate of schools expenditure on capital projects	5,000	5,000	5,000	5,000	5,000	5,000
<b>3</b>	<b>Total Rolling Programmes [3]</b>		<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>
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<b>Other Projects</b>								
4	Childcare Expansion	Grant funding for the provision of new places to support the expansion of 30 hours entitlement places for children aged 9 months - 3 year olds and wraparound provision for primary school aged children.	0	0	0	0	0	0
5	In-House Residential Provision	Investment into creating in-house provisions for children and young people who are in high costing placements and/or unregulated or unregistered provision.	0	0	0	0	0	0
<b>6</b>	<b>Total Individual Projects</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>7</b>	<b>Total - Children, Young People &amp; Education</b>		<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>	<b>9,500</b>

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the

[2] Estimated allocations have been included for 2026-27 to 2035-36

[3] Rolling programmes have been included for 10 year capital programme

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36**

**Growth, Environment & Transport (GET)**

ROW REF	Project	Description of Project	Total Cost of Scheme £000s	Prior Years Spend on Live Projects £000s	2026-27 £000s	2027-28 £000s	2028-29 £000s	2029-30 £000s
					Year 1	Year 2	Year 3	Year 4
			£000s	£000s	£000s	£000s	£000s	£000s
<b>Environment &amp; Circular Economy</b>								
1	Country Parks Access and Development	Improvements and adaptations to country parks	740		110	70	70	70
<b>Growth &amp; Communities</b>								
2	Public Rights of Way (PROW)	Structural improvements of public rights of way	10,925		2,239	1,486	900	900
3	Public Sports Facilities Improvement	Capital grants for new provision/refurbishment of sports facilities and projects in the community	713		38	75	75	75
4	Village Halls and Community Centres	Capital Grants for improvements and adaptations to village halls and community centres	713		38	75	75	75
<b>Transportation</b>								
5	Highways Asset Management/Annual Maintenance [2]	Maintaining Kent's roads	1,132,148		84,655	97,071	106,383	120,577
6	Integrated Transport Schemes [2]	Improvements to road safety	38,020		3,802	3,802	3,802	3,802
7	Major Schemes - Preliminary Design Fees	Preliminary design of new roads	20		20	0	0	0
8	Old Highways Schemes, Residual Works, Land Compensation Act (LCA) Part 1	Old Highways Schemes, Residual Works, LCA Part 1	54		54	0	0	0
9	<b>Total Rolling Programmes [3]</b>		<b>1,183,333</b>		<b>90,956</b>	<b>102,579</b>	<b>111,305</b>	<b>125,499</b>
<b>Growth &amp; Communities</b>								
10	Essella Road Bridge (PROW)	Urgent works to ensure footbridge remains open	1,600		291	1,049	260	0
11	Innovation Investment Initiative (i3)	Provision of loans to small and medium enterprises with the potential for innovation and growth, helping them to improve their productivity and create jobs	10,375		7,396	1,100	1,100	779

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**Growth, Environment & Transport (GET)**

ROW REF	Project	Description of Project	Total Cost of Scheme £000s	Prior Years Spend on Live Projects £000s	2026-27 £000s	2027-28 £000s	2028-29 £000s	2029-30 £000s
12	Javelin Way Development	To provide accommodation for creative industries and the creation of industrial units.	12,617	12,585	0	32	0	0
13	Kent & Medway Business Fund	Loan fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, to enable creation of jobs and support business start ups	31,857	24,775	1,709	1,743	1,768	1,862
14	Kent & Medway Business Fund - Small Business Boost	Loan fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, aimed at helping small businesses	11,484	3,971	1,813	1,849	1,876	1,975
15	Kent Empty Property Initiative - No Use Empty (NUE)	Bringing long term empty properties including commercial buildings and vacant sites back into use as quality housing accommodation	76,104	61,281	4,250	2,800	2,899	2,472
16	The Kent Broadband Voucher Scheme	Voucher scheme to benefit properties in hard to reach locations	2,862	514	533	1,298	517	0
<b>Environment &amp; Circular Economy</b>								
17	Energy and Water Efficiency Investment Fund - External	Recycling loan fund for energy efficiency projects	2,876	2,768	49	35	23	1
18	Energy Reduction and Water Efficiency Investment - KCC	Recycling loan fund for energy efficiency projects	2,439	2,335	27	25	19	17
19	Maidstone Heat Network	To install heat pumps in offices in Maidstone	408	332	76	0	0	0
20	New Transfer Station - Folkestone & Hythe [1]	To provide a new waste transfer station in Folkestone & Hythe	15,244	962	12,782	1,500	0	0
21	Surface Water Flood Risk Management	To provide flood risk management and climate adaptation investment in capital infrastructure across Kent, to reduce the significant risks of local flooding and adapt to the impacts of climate change which are predicted to be substantial on the county	5,494	1,366	628	500	500	500
22	Windmill Asset Management & Weatherproofing	Works to ensure Windmills are in a safe and weatherproof condition	1,871	1,463	186	100	122	0
23	Local Authority Treescape Fund (LATF)	Tree planting programme funded by grant	993	809	125	59	0	0

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ROW REF	Project	Description of Project	Total Cost of Scheme £000s	Prior Years Spend on Live Projects £000s	2026-27 £000s	2027-28 £000s	2028-29 £000s	2029-30 £000s
24	Local Nutrient Mitigation Fund	Grant funding to ensure a dedicated resource to respond to housing stalling resulting from nutrient pollution	9,800	5,450	3,550	800	0	0
25	Dunbrik Transfer Station	Works to Dunbrik Transfer Station	2,329	2,329	0	0	0	0
<b>Transportation</b>								
26	A2 Off Slip Wincheap, Canterbury [1]	To deliver an off-slip in the coastbound direction	4,400	0	1,500	2,199	701	0
27	A228 and B2160 Junction Improvements with B2017 Badsell Road [1]	Junction improvements	4,790	713	4,057	20	0	0
28	A28 Chart Road, Ashford [1]	Strategic highway improvement	29,700	4,533	35	9,260	13,540	2,332
29	Bath Street, Gravesend	Bus Lane project - Fastrack programme extension	5,331	5,011	288	32	0	0
30	Dover Bus Rapid Transit	To provide a high quality and reliable public transport service in the Dover area, funded from Housing Infrastructure funding	29,411	29,281	65	65	0	0
31	Fastrack Full Network - Bean Road Tunnels [1]	Construction of a tunnel linking Bluewater and the Eastern Quarry Development	25,593	4,509	16,316	4,768	0	0
32	Green Corridors	Programme of schemes to improve walking and cycling in Ebbsfleet	6,708	4,688	2,020	0	0	0
33	Herne Relief Road [1]	Provision of an alternative route between Herne Bay and Canterbury to avoid Herne village	9,076	8,521	369	186	0	0
34	Housing Infrastructure Fund - Swale Infrastructure Projects [1]	Improvements to A249 Junctions at Grovehurst Road and Keycol Roundabout	53,260	51,984	1,097	179	0	0
35	Kent Active Travel Fund Phase 2	Investment in active travel initiatives as an alternative to the travelling public for shorter journeys	4,098	3,901	197	0	0	0
36	Kent Active Travel Fund Phase 3	Investment in active travel initiatives as an alternative to the travelling public for shorter journeys	2,090	1,686	404	0	0	0

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ROW REF	Project	Description of Project	Total Cost of Scheme £000s	Prior Years Spend on Live Projects £000s	2026-27 £000s	2027-28 £000s	2028-29 £000s	2029-30 £000s
37	Kent Active Travel Fund Phase 4	Investment in active travel initiatives as an alternative to the travelling public for shorter journeys	2,800	1,721	1,079	0	0	0
38	Kent Active Travel Fund Phase 5	Investment in active travel initiatives as an alternative to the travelling public for shorter journeys	1,445	1,313	132	0	0	0
39	Active Travel Capability Fund	To enhance infrastructure and accessibility of walking, wheeling and cycling across Kent	20,988	0	5,247	5,247	5,247	5,247
40	Bearsted Road Improvements - formerly Kent Medical Campus (National Productivity Investment Fund - NPIF) [1]	Project to ease congestion in Maidstone	22,200	15,101	7,099	0	0	0
41	Kent Thameside Strategic Transport Programme (Thamesway) [1]	Strategic highway improvement in Dartford & Gravesham	6,549	1,196	0	5,353	0	0
42	LED Conversion	Upgrading street lights to more energy efficient LED lanterns & implementation of Central Monitoring System	40,604	39,804	500	300	0	0
43	Sturry Link Road, Canterbury [1]	Construction of bypass	55,310	8,785	29,864	13,628	2,908	125
44	Thanet Parkway	Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth	43,225	43,105	120	0	0	0
45	A229 Bluebell Hill M2 & M20 Interchange Upgrades [4]	Initial works for a scheme to upgrade junctions to increase capacity and provide free flowing interchange wherever possible	6,983	6,434	549	0	0	0
46	North Thanet Link (formerly known as A28 Birchington) [4]	Initial works on the creation of a relief road	8,960	5,397	3,143	420	0	0
47	Folkestone Brighter Futures	A package of transport and public realm improvements from Folkestone Central Station through to the Town Centre, funded from Levelling Up Fund 2, which KCC are delivering on behalf of Folkestone and Hythe District Council	18,782	8,392	9,939	451	0	0
48	Local Electric Vehicle Infrastructure (LEVI)	Grant funded project to provide electric vehicle infrastructure	12,280	0	1,287	1,106	1,128	1,150
49	M20 Junction 7	Highway improvements at M20 junction 7	6,622	241	1,421	4,694	266	0

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ROW REF	Project	Description of Project	Total Cost of Scheme	Prior Years Spend on Live Projects	2026-27	2027-28	2028-29	2029-30
			£000s	£000s	£000s	£000s	£000s	£000s
50	Thames Way (STIPS)	Junction improvements project	3,381	0	0	3,381	0	0
51	Ebbsfleet Development Corporation (EDC) Landscaping Improvements	To deliver an exemplar approach to design and maintenance of green infrastructure and the creation of ecological value at key gateways into the Garden City	1,878	504	1,374	0	0	0
52	Faversham Swing Bridge [1]	Restoration of an opening bridge.	1,850	735	0	1,115	0	0
53	Department For Transport (DFT) Border Works	Improvements to junctions and roads in Dover to facilitate Border Works.	2,957	1,957	1,000	0	0	0
54	Highways Risks Category 1s	To address most urgent highways works	8,000	0	8,000	0	0	0
55	National Bus Strategy - Bus Service Improvement Plan (BSIP)	Part of the National Bus Strategy for England to provide improved quality buses and services	26,586	18,911	7,675	0	0	0
56	Local Authority Bus Fund (BSIP)	Part of the National Bus Strategy for England to provide improved quality buses and services	48,174	0	11,691	11,926	12,161	12,396
57	<b>Total Individual Projects</b>		<b>702,384</b>	<b>397,050</b>	<b>144,345</b>	<b>76,431</b>	<b>44,454</b>	<b>28,077</b>
58	<b>Total - Growth, Environment &amp; Transport</b>		<b>1,885,717</b>	<b>397,050</b>	<b>235,301</b>	<b>179,010</b>	<b>155,759</b>	<b>153,576</b>

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2030-31 to 2035-36

[3] Rolling programmes have been included for 10 year capital programme

[4] Initial works only are reflected, with the main scheme in the Potential Projects section, whilst awaiting award of funding.

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36**

**Growth, Environment & Transport (GET)**

ROW REF	Project	Description of Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
<b>Environment &amp; Circular Economy</b>								
1	Country Parks Access and Development	Improvements and adaptations to country parks	70	70	70	70	70	70
<b>Growth &amp; Communities</b>								
2	Public Rights of Way (PROW)	Structural improvements of public rights of way	900	900	900	900	900	900
3	Public Sports Facilities Improvement	Capital grants for new provision/refurbishment of sports facilities and projects in the community	75	75	75	75	75	75
4	Village Halls and Community Centres	Capital Grants for improvements and adaptations to village halls and community centres	75	75	75	75	75	75
<b>Transportation</b>								
5	Highways Asset Management/Annual Maintenance [2]	Maintaining Kent's roads	120,577	120,577	120,577	120,577	120,577	120,577
6	Integrated Transport Schemes [2]	Improvements to road safety	3,802	3,802	3,802	3,802	3,802	3,802
7	Major Schemes - Preliminary Design Fees	Preliminary design of new roads	0	0	0	0	0	0
8	Old Highways Schemes, Residual Works, Land Compensation Act (LCA) Part 1	Old Highways Schemes, Residual Works, LCA Part 1	0	0	0	0	0	0
9	<b>Total Rolling Programmes [3]</b>		<b>125,499</b>	<b>125,499</b>	<b>125,499</b>	<b>125,499</b>	<b>125,499</b>	<b>125,499</b>
<b>Growth &amp; Communities</b>								
10	Essella Road Bridge (PROW)	Urgent works to ensure footbridge remains open	0	0	0	0	0	0
11	Innovation Investment Initiative (i3)	Provision of loans to small and medium enterprises with the potential for innovation and growth, helping them to improve their productivity and create jobs	0	0	0	0	0	0

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ROW REF	Project	Description of Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
12	Javelin Way Development	To provide accommodation for creative industries and the creation of industrial units.	0	0	0	0	0	0
13	Kent & Medway Business Fund	Loan fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, to enable creation of jobs and support business start ups	0	0	0	0	0	0
14	Kent & Medway Business Fund - Small Business Boost	Loan fund using recycled receipts from Regional Growth Fund, TIGER and Escalate, aimed at helping small businesses	0	0	0	0	0	0
15	Kent Empty Property Initiative - No Use Empty (NUE)	Bringing long term empty properties including commercial buildings and vacant sites back into use as quality housing accommodation	2,402	0	0	0	0	0
16	The Kent Broadband Voucher Scheme	Voucher scheme to benefit properties in hard to reach locations	0	0	0	0	0	0
<b>Environment &amp; Circular Economy</b>								
17	Energy and Water Efficiency Investment Fund - External	Recycling loan fund for energy efficiency projects	0	0	0	0	0	0
18	Energy Reduction and Water Efficiency Investment - KCC	Recycling loan fund for energy efficiency projects	14	2	0	0	0	0
19	Maidstone Heat Network	To install heat pumps in offices in Maidstone	0	0	0	0	0	0
20	New Transfer Station - Folkestone & Hythe [1]	To provide a new waste transfer station in Folkestone & Hythe	0	0	0	0	0	0
21	Surface Water Flood Risk Management	To provide flood risk management and climate adaptation investment in capital infrastructure across Kent, to reduce the significant risks of local flooding and adapt to the impacts of climate change which are predicted to be substantial on the county	500	500	500	500	0	0
22	Windmill Asset Management & Weatherproofing	Works to ensure Windmills are in a safe and weatherproof condition	0	0	0	0	0	0
23	Local Authority Treescape Fund (LATF)	Tree planting programme funded by grant	0	0	0	0	0	0

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			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
24	Local Nutrient Mitigation Fund	Grant funding to ensure a dedicated resource to respond to housing stalling resulting from nutrient pollution	0	0	0	0	0	0
25	Dunbrik Transfer Station	Works to Dunbrik Transfer Station	0	0	0	0	0	0
<b>Transportation</b>								
26	A2 Off Slip Wincheap, Canterbury [1]	To deliver an off-slip in the coastbound direction	0	0	0	0	0	0
27	A228 and B2160 Junction Improvements with B2017 Badsell Road [1]	Junction improvements	0	0	0	0	0	0
28	A28 Chart Road, Ashford [1]	Strategic highway improvement	0	0	0	0	0	0
29	Bath Street, Gravesend	Bus Lane project - Fastrack programme extension	0	0	0	0	0	0
30	Dover Bus Rapid Transit	To provide a high quality and reliable public transport service in the Dover area, funded from Housing Infrastructure funding	0	0	0	0	0	0
31	Fastrack Full Network - Bean Road Tunnels [1]	Construction of a tunnel linking Bluewater and the Eastern Quarry Development	0	0	0	0	0	0
32	Green Corridors	Programme of schemes to improve walking and cycling in Ebbsfeet	0	0	0	0	0	0
33	Herne Relief Road [1]	Provision of an alternative route between Herne Bay and Canterbury to avoid Herne village	0	0	0	0	0	0
34	Housing Infrastructure Fund - Swale Infrastructure Projects [1]	Improvements to A249 Junctions at Grovehurst Road and Keycol Roundabout	0	0	0	0	0	0
35	Kent Active Travel Fund Phase 2	Investment in active travel initiatives as an alternative to the travelling public for shorter journeys	0	0	0	0	0	0
36	Kent Active Travel Fund Phase 3	Investment in active travel initiatives as an alternative to the travelling public for shorter journeys	0	0	0	0	0	0

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ROW REF	Project	Description of Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
37	Kent Active Travel Fund Phase 4	Investment in active travel initiatives as an alternative to the travelling public for shorter journeys	0	0	0	0	0	0
38	Kent Active Travel Fund Phase 5	Investment in active travel initiatives as an alternative to the travelling public for shorter journeys	0	0	0	0	0	0
39	Active Travel Capability Fund	To enhance infrastructure and accessibility of walking, wheeling and cycling across Kent	0	0	0	0	0	0
40	Bearsted Road Improvements - formerly Kent Medical Campus (National Productivity Investment Fund - NPIF) [1]	Project to ease congestion in Maidstone	0	0	0	0	0	0
41	Kent Thameside Strategic Transport Programme (Thamesway) [1]	Strategic highway improvement in Dartford & Gravesham	0	0	0	0	0	0
42	LED Conversion	Upgrading street lights to more energy efficient LED lanterns & implementation of Central Monitoring System	0	0	0	0	0	0
43	Sturry Link Road, Canterbury [1]	Construction of bypass	0	0	0	0	0	0
44	Thanet Parkway	Construction of Thanet Parkway Railway Station to enhance rail access in east Kent and act as a catalyst for economic and housing growth	0	0	0	0	0	0
45	A229 Bluebell Hill M2 & M20 Interchange Upgrades [4]	Initial works for a scheme to upgrade junctions to increase capacity and provide free flowing interchange wherever possible	0	0	0	0	0	0
46	North Thanet Link (formerly known as A28 Birchington) [4]	Initial works on the creation of a relief road	0	0	0	0	0	0
47	Folkestone Brighter Futures	A package of transport and public realm improvements from Folkestone Central Station through to the Town Centre, funded from Levelling Up Fund 2, which KCC are delivering on behalf of Folkestone and Hythe District Council	0	0	0	0	0	0
48	Local Electric Vehicle Infrastructure (LEVI)	Grant funded project to provide electric vehicle infrastructure	1,171	1,193	1,215	4,030	0	0
49	M20 Junction 7	Highway improvements at M20 junction 7	0	0	0	0	0	0

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36**

**Growth, Environment & Transport (GET)**

ROW REF	Project	Description of Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
50	Thames Way (STIPS)	Junction improvements project	0	0	0	0	0	0
51	Ebbsfleet Development Corporation (EDC) Landscaping Improvements	To deliver an exemplar approach to design and maintenance of green infrastructure and the creation of ecological value at key gateways into the Garden City	0	0	0	0	0	0
52	Faversham Swing Bridge [1]	Restoration of an opening bridge.	0	0	0	0	0	0
53	Department For Transport (DFT) Border Works	Improvements to junctions and roads in Dover to facilitate Border Works.	0	0	0	0	0	0
54	Highways Risks Category 1s	To address most urgent highways works	0	0	0	0	0	0
55	National Bus Strategy - Bus Service Improvement Plan (BSIP)	Part of the National Bus Strategy for England to provide improved quality buses and services	0	0	0	0	0	0
56	Local Authority Bus Fund (BSIP)	Part of the National Bus Strategy for England to provide improved quality buses and services	0	0	0	0	0	0
57	<b>Total Individual Projects</b>		<b>4,087</b>	<b>1,695</b>	<b>1,715</b>	<b>4,530</b>	<b>0</b>	<b>0</b>
58	<b>Total - Growth, Environment &amp; Transport</b>		<b>129,586</b>	<b>127,194</b>	<b>127,214</b>	<b>130,029</b>	<b>125,499</b>	<b>125,499</b>

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the

[2] Estimated allocations have been included for 2030-31 to 2035-36

[3] Rolling programmes have been included for 10 year capital programme

[4] Initial works only are reflected, with the main scheme in the Potential Projects section, whilst awaiting award (

## APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36

### Chief Executive's Department (CED)

ROW REF	Project	Description of Project	Total Cost of Scheme £000s	Prior Years Spend on Live Projects £000s	2026-27	2027-28	2028-29	2029-30
					Year 1	Year 2	Year 3	Year 4
					£000s	£000s	£000s	£000s
1	Corporate Property Strategic Capital Delivery [2]	Costs associated with delivering the capital programme	25,000		2,500	2,500	2,500	2,500
2	Disposal Costs [1]	Costs of disposing of surplus property	6,500		650	650	650	650
3	Modernisation of Assets (MOA) - Corporate Estate	Maintaining KCC estates	37,726		10,931	5,000	795	3,000
4	Schools' Annual Planned Enhancement Programme [2]	Planned and reactive capital projects to keep schools open and operational	82,600		10,600	8,000	8,000	8,000
5	Schools' Modernisation Programme [2]	Improving and upgrading school buildings including removal of temporary classrooms	27,641		8,154	3,487	2,000	2,000
<b>6</b>	<b>Total Rolling Programmes [3]</b>		<b>179,467</b>		<b>32,835</b>	<b>19,637</b>	<b>13,945</b>	<b>16,150</b>
<hr/>								
<b>Basic Need Schemes - to provide additional pupil places:</b>								
7	Basic Need KCP 2019 [1]	Increasing the capacity of Kent's schools	106,702	93,452	1,371	0	10,000	1,879
8	Basic Need KCP 2022-26 [1]	Increasing the capacity of Kent's schools	7,421	6,421	500	500	0	0
9	Basic Need KCP 2023-27 [1]	Increasing the capacity of Kent's schools	16,068	5,369	8,199	2,500	0	0
10	Basic Need KCP 2024-28 [1]	Increasing the capacity of Kent's schools	36,508	6,836	14,378	13,935	1,359	0
11	Basic Need Markers - Future Projects [1]	Increasing the capacity of Kent's schools	64,786	1,913	3,267	58,512	1,094	0
12	High Needs Provision	Specific projects relating to high needs provision	109,249	45,529	26,380	10,460	26,880	0
13	Asset Utilisation	Strategic utilisation of assets in order to achieve revenue savings and capital receipts	3,280	2,685	595	0	0	0
14	Strategic Estate Programme	Options for the council's future strategic estate	6,862	3,112	2,000	1,750	0	0
15	Strategic Reset Programme	Shape our organisation through our people, technology & infrastructure, identifying & connecting priority projects for maximum impact	6,168	3,898	2,270	0	0	0
16	Additional Accommodation Requirements for Unaccompanied Asylum Seeking Children (UASC)	To provide suitable accommodation requirements for UASC (UASC)	51,220	46,267	4,953	0	0	0

APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36

**Chief Executive's Department (CED)**

ROW REF	Project	Description of Project	Total Cost of Scheme £000s	Prior Years Spend on Live Projects £000s	2026-27	2027-28	2028-29	2029-30
					Year 1	Year 2	Year 3	Year 4
					£000s	£000s	£000s	£000s
17	Feasibility Fund	Forward funding to enable future projects assess feasibility	3,974	1,385	2,589	0	0	0
18	<b>Total Individual Projects</b>		<b>412,238</b>	<b>216,867</b>	<b>66,502</b>	<b>87,657</b>	<b>39,333</b>	<b>1,879</b>
19	<b>Total - Chief Executive's Department</b>		<b>591,705</b>	<b>216,867</b>	<b>99,337</b>	<b>107,294</b>	<b>53,278</b>	<b>18,029</b>

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the funding is achieved

[2] Estimated allocations have been included for 2026-27 to 2035-36

[3] Rolling programmes have been included for 10 year capital programme

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36**

**Chief Executive's Department (CED)**

ROW REF	Project	Description of Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
1	Corporate Property Strategic Capital Delivery [2]	Costs associated with delivering the capital programme	2,500	2,500	2,500	2,500	2,500	2,500
2	Disposal Costs [1]	Costs of disposing of surplus property	650	650	650	650	650	650
3	Modernisation of Assets (MOA) - Corporate Estate	Maintaining KCC estates	3,000	3,000	3,000	3,000	3,000	3,000
4	Schools' Annual Planned Enhancement Programme [2]	Planned and reactive capital projects to keep schools open and operational	8,000	8,000	8,000	8,000	8,000	8,000
5	Schools' Modernisation Programme [2]	Improving and upgrading school buildings including removal of temporary classrooms	2,000	2,000	2,000	2,000	2,000	2,000
<b>6</b>	<b>Total Rolling Programmes [3]</b>		<b>16,150</b>	<b>16,150</b>	<b>16,150</b>	<b>16,150</b>	<b>16,150</b>	<b>16,150</b>
<hr/>								
<b>Basic Need Schemes - to provide additional pupil places:</b>								
7	Basic Need KCP 2019 [1]	Increasing the capacity of Kent's schools	0	0	0	0	0	0
8	Basic Need KCP 2022-26 [1]	Increasing the capacity of Kent's schools	0	0	0	0	0	0
9	Basic Need KCP 2023-27 [1]	Increasing the capacity of Kent's schools	0	0	0	0	0	0
10	Basic Need KCP 2024-28 [1]	Increasing the capacity of Kent's schools	0	0	0	0	0	0
11	Basic Need Markers - Future Projects [1]	Increasing the capacity of Kent's schools	0	0	0	0	0	0
12	High Needs Provision	Specific projects relating to high needs provision	0	0	0	0	0	0
13	Asset Utilisation	Strategic utilisation of assets in order to achieve revenue savings and capital receipts	0	0	0	0	0	0
14	Strategic Estate Programme	Options for the council's future strategic estate	0	0	0	0	0	0
15	Strategic Reset Programme	Shape our organisation through our people, technology & infrastructure, identifying & connecting priority projects for maximum impact	0	0	0	0	0	0
16	Additional Accommodation Requirements for Unaccompanied Asylum Seeking Children (UASC)	To provide suitable accommodation requirements for UASC	0	0	0	0	0	0

**APPENDIX B - CAPITAL INVESTMENT SUMMARY 2026-27 to 2035-36**

**Chief Executive's Department (CED)**

ROW REF	Project	Description of Project	2030-31	2031-32	2032-33	2033-34	2034-35	2035-36
			Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
			£000s	£000s	£000s	£000s	£000s	£000s
17	Feasibility Fund	Forward funding to enable future projects assess feasibility	0	0	0	0	0	0
18	<b>Total Individual Projects</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
19	<b>Total - Chief Executive's Department</b>		<b>16,150</b>	<b>16,150</b>	<b>16,150</b>	<b>16,150</b>	<b>16,150</b>	<b>16,150</b>

[1] These are projects that are relying on significant elements of unsecured funding and will only go ahead if the

[2] Estimated allocations have been included for 2026-27 to 2035-36

[3] Rolling programmes have been included for 10 year capital programme